

#### 3 December 2019

## Change in method for calculating organic non-GAAP measures

Diageo announced, at its Capital Markets Day on 22 May 2019, that it would change its method of calculating organic growth for periods beginning with the six months ending 31 December 2019. Organic growth is a non-GAAP financial measure. See 'Explanatory Notes' below for an explanation and reconciliation of non-GAAP measures.

Going forward, Diageo will calculate the exchange adjustment included in the organic movement calculation by translating the current period results at the prior period weighted average exchange rates. Previously, Diageo had calculated the exchange adjustment included in the organic calculation by translating the prior period results at the current period exchange rates.

This change in methodology will significantly simplify Diageo's internal reporting processes by more closely aligning its calculation of organic movements with its internal management reporting. Diageo also believes this methodology will allow investors to better compare Diageo's organic movements with its peer group listed on page 92 of the Annual Report 2019.

Exchange impacts in respect of the external hedging of the intergroup sales of products and the intergroup recharging of third party services will continue to be allocated to the geographical segment to which they relate. Any residual exchange impacts will continue to be reported in Corporate. Results from markets that have hyperinflationary economies are translated at respective years' actual rates. As a result, no exchange difference is reported. Under the revised methodology, the adjustments included in respect of Acquisitions and Disposals in the organic reconciliation, calculated at the prior period's weighted average rate, have not changed materially.

Organic growth for sales, net sales, marketing and operating profit for the years ended 30 June 2019 and 2018 and for the six month period ended 31 December 2018 are set out in the tables below under both the prior methodology and the new methodology with no significant difference for all periods, geographical segments and key categories:



### **Explanatory notes**

#### Definitions and reconciliation of non-GAAP measures to GAAP measures

Diageo's strategic planning process is based on certain non-GAAP measures, including organic movements. These non-GAAP measures are chosen for planning and reporting, and some of them are used for incentive purposes. The group's management believes these measures provide valuable additional information for users of the financial statements in understanding the group's performance. These non-GAAP measures should be viewed as complementary to, and not replacements for, the comparable GAAP measures and reported movements therein.

# **Organic movements**

Organic information is presented using pounds sterling amounts on a constant currency basis excluding the impact of exceptional items and acquisitions and disposals. Organic measures enable users to focus on the performance of the business which is common to both years and which represents those measures that local managers are most directly able to influence.

# Calculation of organic movements under new methodology

The organic movement percentage is the amount in the row titled 'Organic movement' in the tables below, expressed as a percentage of the absolute amount in the associated relevant row titled 'adjusted'. Organic operating margin is calculated by dividing operating profit before exceptional items by net sales after excluding the impact of exchange rate movements and acquisitions and disposals.

# (a) Exchange rates

'Exchange' in the organic movement calculation reflects the adjustment to recalculate the reported results as if they had been generated at the prior period weighted average exchange rates.

Exchange impacts in respect of the external hedging of inter group sales by the markets in a currency other than their functional currency and the inter group recharging of services are also translated at prior period weighted average exchange rates and are allocated to the geographical segment to which they relate. Residual exchange impacts are reported as part of the Corporate segment.

# (b) Acquisitions and disposals

For acquisitions in the current period, the post acquisition results are excluded from the organic movement calculations. For acquisitions in the prior period, post acquisition results are included in full in the prior period but are included in the organic movement calculation from the anniversary of the acquisition date in the current period. The acquisition row also eliminates the impact of transaction costs that have been charged to operating profit in the current or prior period in respect of acquisitions that, in management's judgement, are expected to be completed.

Where a business, brand, brand distribution right or agency agreement was disposed of, or terminated, in the period up to the date of the external results announcement, the group, in the organic movement calculations, excludes the results for that business from the current and prior period. In the calculation of operating profit,



the overheads included in disposals are only those directly attributable to the businesses disposed of, and do not result from subjective judgements of management.

## (c) Exceptional items

Exceptional items are those that in management's judgement need to be disclosed by virtue of their size and/or nature. Such items are included within the income statement caption to which they relate, and are separately disclosed in the notes to the consolidated financial statements, and are excluded from the organic movement calculations.

Exceptional operating items are those that are considered to be material and/or unusual or non-recurring in nature and are part of the operating activities of the group such as impairments of fixed assets, indirect tax settlements, property disposals and changes in post-employment plans.

Gains and losses on the sale of businesses, brands or distribution rights, step up gains and losses that arise when an investment becomes an associate or an associate becomes a subsidiary and other material, unusual non-recurring items, that are not in respect of the production, marketing and distribution of premium drinks, are disclosed as non-operating exceptional items below operating profit in the consolidated income statement.

Exceptional current and deferred tax items, comprising material unusual non-recurring items, impact taxation. Examples include, direct tax provisions and settlements in respect of prior years and the remeasurement of deferred tax assets and liabilities following tax rate changes.

It is believed that separate disclosure of exceptional items and the classification between operating and nonoperating items further helps investors to understand the performance of the group.



Organic movement calculations for the year ended 30 June 2019 under both the new and old methodologies were as follows:

#### Year ended 30 June 2019

	As calculated under new methodology							As calculated under old methodology							
	North E America £ million	Europe and Turkey £ million	Africa £ million	Latin America and Caribbean £ million	Asia Pacific £ million	Corporate £ million	Total £ million		North E America £ million	Europe and Turkey £ million	Africa £ million	Latin America and Caribbean £ million	Asia Pacific £ million	Corporate £ million	Total £ million
Sales	4.074	5.000	0.000	1.050	5.040		10.100	Sales	4.074	F 000	0.000	1.050	5.040		10.100
2018 reported	4,671	5,232	2,083	1,352	5,042	52	18,432	2018 reported	4,671	5,232	2,083	1,352	5,042	52	18,432
Exchange	(34)	(1)	(4)	5	(17)	(1)	(52)	Exchange	200	(291)	12	(35)	(120)	-	(234)
Disposals	(175)	(7)	(4)	(1)	(10)		(197)	Disposals	(185)	(7)	(4)	(1)	(10)	-	(207)
2018 adjusted	4,462	5,224	2,075	1,356	5,015	51	18,183	2018 adjusted	4,686	4,934	2,091	1,316	4,912		17,991
Organic movement	239	223	145	127	461	3	1,198	Organic movement	249	195	142	127	443	1	1,157
Acquisitions and disposals	133	2	2	1	1	-	139	Acquisitions and disposals	139	3	2	1	1	-	146
Exchange	240	(317)	13	(40)	(121)	(1)	(226)	Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2019 reported	5,074	5,132	2,235	1,444	5,356	53	19,294	2019 reported	5,074	5,132	2,235	1,444	5,356	53	19,294
Organic movement %	5	4	7	9	9	6	7	Organic movement %	5	4	7	10	9	2	6
Net sales								Net sales							
2018 reported	4,116	2,932	1,491	1,069	2,503	52	12,163	2018 reported	4,116	2,932	1,491	1,069	2,503	52	12,163
Exchange	(28)	(4)	(4)	3	(8)	(1)	(42)	Exchange	176	(95)	8	(29)	(36)	-	24
Disposals	(136)	(3)	(3)	(1)	(6)	-	(149)	Disposals	(143)	(3)	(3)	(1)	(6)	-	(156)
2018 adjusted	3,952	2,925	1,484	1,071	2,489	51	11,972	2018 adjusted	4,149	2,834	1,496	1,039	2,461	52	12,031
Organic movement	206	113	104	89	231	3	746	Organic movement	216	104	100	90	226	1	737
Acquisitions and	93	-	1	1	1	-	96	Acquisitions and	95	1	1	1	1	-	99
disposals Exchange	209	(99)	8	(31)	(33)	(1)	53	disposals Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2019 reported	4,460	2,939	1,597	1,130	2,688	53	12,867	2019 reported	4,460	2,939	1,597	1,130	2,688	53	12,867
Organic movement %	5	4	7	8	9	6	6	Organic movement %	5	4	7	9	9	2	6
Marketing 2018 reported	662	474	158	196	388	4	1,882	Marketing 2018 reported	662	474	158	196	388	4	1,882
Exchange	(5)	(4)	1	130	(2)		(10)	Exchange	24	(10)	1	(7)	(3)		5
Reclassification	(3)	(4)	10		(2)	-	10	Reclassification	24	(10)	10	(1)	(3)		10
Disposals	(1)	_	-	_	_	_	(1)	Disposals	(1)	_	-	_	_	_	(1)
2018 adjusted	656	470	169	196	386	4	1,881	2018 adjusted	685	464	169	189	385	4	1,896
Organic movement	71	27	4	11	27	(1)	139	Organic movement	75	26	5	12	27	(1)	144
Acquisitions and	2	- 21	-		- 21	(1)	2	Acquisitions and	2	20	-	12	- 21	(1)	2
disposals								disposals							
Exchange	33	(7)	1	(6)	(1)	-	20	Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2019 reported	762	490	174	201	412	3	2,042	2019 reported	762	490	174	201	412	3	2,042
Organic movement %	11	6	2	6	7	(25)	7	Organic movement %	11	6	3	6	7	(25)	8
Operating profit								Operating profit							
2018 reported	1,882	1,028	191	308	568	(158)	3,819	2018 reported	1,882	1,028	191	308	568	(158)	3,819
Exchange	(23)	(3)	6	-	(3)	6	(17)	Exchange	74	(35)	(6)	(2)	(6)	-	25
Acquisitions and disposals	(85)	(2)	(2)	-	(2)	-	(91)	Acquisitions and disposals	(90)	(2)	(2)	-	(2)	-	(96)
2018 adjusted	1,774	1,023	195	308	563	(152)	3,711	2018 adjusted	1,866	991	183	306	560	(158)	3,748
Organic movement	62	29	77	67	148	(44)	339	Organic movement	52	22	91	59	143	(31)	336
Acquisitions and	30	(1)	-	-	-	(1)	28	Acquisitions and	30	1	1	-	-	-	32
disposals Exchange	82	(37)	3	(10)	(8)	8	38	disposals Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2019 reported	1,948	1,014	275	365	703	(189)	4,116	2019 reported	1,948	1,014	275	365	703	(189)	4,116
Organic movement %	3	3	39	22	26	(29)	9	Organic movement %	3	2	50	19	26	(20)	9
Organic operating								Organic operating							
margin								margin							
2019	44.2%	34.6%	17.1%	32.3%	26.1%	n/a	31.8%	2019	43.9%	34.5%	17.2%	32.3%	26.2%	n/a	32.0%
2018	44.9%	35.0%	13.1%	28.8%	22.6%	n/a	31.0%	2018	45.0%	35.0%	12.2%	29.5%	22.8%	n/a	31.2%
Margin improvement/ (decline) (bps)	(73)	(35)	399	357	352	n/a	85	Margin improvement/ (decline) (bps)	(103)	(49)	494	288	341	n/a	83

### Key categories - as calculated under new methodology

### Key categories - as calculated under old methodology

	Organic volume	Organic net sales	Reported net sales		Organic volume	Organic net sales	Reported net sales
	movement %	movement %	movement %		movement %	movement %	movement %
Spirits	3	7	6	Spirits	3	7	6
Scotch	2	6	6	Scotch	2	6	6
Vodka	2	2	4	Vodka	2	2	4
US whiskey	2	4	9	US whiskey	2	4	9
Canadian whisky	6	6	8	Canadian whisky	6	6	8
Rum	(3)	(2)	(3)	Rum	(3)	(2)	(3)
Indian-Made Foreign Liquor (IMFL) whisky	6	8	3	Indian-Made Foreign Liquor (IMFL) whisky	6	8	3
Liqueurs	1	3	4	Liqueurs	1	4	4
Gin	17	23	23	Gin	17	22	23
Tequila	19	29	37	Tequila	19	29	37
Beer	1	3	4	Beer	1	3	4
Ready to drink	7	12	12	Ready to drink	7	12	12



Organic movement calculations for the six months ended 31 December 2018 under the new and old methodologies were as follows:

### Six months ended 31 December 2018

	As calculated under new methodology								As calculated under old methodology							
	A	s calculated	under ne	w memodology	/			As calculated under old methodology								
	North America £ million	Europe and Turkey £ million	Africa £ million	Latin America and Caribbean £ million	Asia Pacific £ million	Corporate £ million	Total £ million		North America £ million	Europe and Turkey £ million	Africa £ million	Latin America and Caribbean £ million	Asia Pacific £ million	Corporate £ million	Total £ million	
Sales								Sales								
2017 reported	2,467	2,887	1,088	840	2,625	27	9,934	2017 reported	2,467	2,887	1,088	840	2,625	27	9,934	
Exchange	(70)	(45)	(10)	(14)	(61)	(1)	(201)	Exchange	52	(193)	(1)	(47)	(125)	-	(314)	
Reclassification Disposals	(92)	12 (4)	(2)	-	(13)	-	(107)	Reclassification Disposals	1 (97)	12 (4)	(3)	-	(13) (9)	-	(113)	
2017 adjusted	2,306	2,850	1,076	826	2,542	26	9,626	2017 adjusted	2,423	2,702	1,084	793	2,478	27	9,507	
Organic movement	143	193	74	59	292	20	763	Organic movement	151	174	74	70	286	1	756	
Acquisitions and	88	3	2	1	1	-	95	Acquisitions and	93	3	2	1	1		100	
disposals								disposals								
Exchange	130	(167)	8	(22)	(70)	-	(121)	Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
2018 reported	2,667	2,879	1,160	864	2,765	28	10,363	2018 reported	2,667	2,879	1,160	864	2,765	28	10,363	
Organic movement %	6	7	7	7	11	8	8	Organic movement %	6	6	7	9	12	4	8	
Net sales								Net sales								
2017 reported	2,183	1,599	774	649	1,298	27	6,530	2017 reported	2,183	1,599	774	649	1,298	27	6,530	
Exchange	(63)	(17)	(9)	(11)	(22)	(1)	(123)	Exchange	44	(60)	(1)	(35)	(39)	-	(91)	
Reclassification	_ 1	12		-	(13)	-		Reclassification	_ 1	12		-	(13)	-		
Disposals	(72)	(2)	(2)	-	(5)		(81)	Disposals	(75)	(2)	(2)	-	(5)	-	(84)	
2017 adjusted	2,049	1,592	763	638	1,258	26	6,326	2017 adjusted	2,153	1,549	771	614	1,241	27	6,355	
Organic movement Acquisitions and	125 69	86 1	50 1	49 1	156 1	2	468 73	Organic movement	130 73	83 1	49 1	57 1	156 1	1	476 77	
disposals	69		1	1	1	-	13	Acquisitions and disposals	13		1	1	1	-	//	
Exchange	113	(46)	7	(16)	(17)	_	41	Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
2018 reported	2.356	1.633	821	672	1.398	28	6,908	2018 reported	2.356	1.633	821	672	1.398	28	6,908	
Organic movement %	6	5	7	8	12	8	7	Organic movement %	6	5	6	9	13	4	7	
Marketing 2017 reported	338	246	83	109	188	4	968	Marketing 2017 reported	338	246	83	109	188	4	968	
Exchange	(4)	240	4	(2)	(3)	(2)	(7)	Exchange	10	(7)	3	(6)	(4)	-	(4)	
Reclassification	(1)	_		1	(0)	(2)	(,)	Reclassification	(1)	(')	-	1	(-)	_	(-)	
Disposals	(1)	-	-	-		-	(1)	Disposals	(1)	-	-	-		-	(1)	
2017 adjusted	332	246	87	108	185	2	960	2017 adjusted	346	239	86	104	184	4	963	
Organic movement	30	18	4	7	25	(1)	83	Organic movement	36	21	5	6	24	(2)	90	
Acquisitions	2	-	-	- (5)	- (0)		2	Acquisitions	. 1						. 1	
Exchange 2018 reported	19 383	(4) <b>260</b>	91	(5) 110	(2) 208	1 2	9 1, <b>054</b>	Exchange 2018 reported	n/a 383	n/a 260	n/a <b>91</b>	n/a 110	n/a 208	n/a 2	n/a 1.054	
		7	5				1,054		10	9						
Organic movement %	9	- 1	5	6	14	(50)	9	Organic movement %	10	9	6	6	13	(50)	9	
Operating profit								Operating profit								
2017 reported	1,027	599	120	218	316	(90)	2,190	2017 reported	1,027	599	120	218	316	(90)	2,190	
Exchange	(22)	(9)	1	(3)	(7)	11	(29)	Exchange	39	(25)	(2)	(7)	(3)	(2)	-	
Reclassification	(43)	9	- (4)	(1)	(9) (1)	-	(46)	Reclassification	(40)	9	- (4)	(1)	(9)	-	(40)	
Acquisitions and disposals	(43)	(1)	(1)	-	(1)	-	(40)	Acquisitions and disposals	(46)	(1)	(1)	-	(1)	-	(49)	
2017 adjusted	963	598	120	214	299	(79)	2,115	2017 adjusted	1,021	582	117	210	303	(92)	2,141	
Organic movement	39	38	31	47	112		260	Organic movement	36	31	35	44	106	12	264	
Acquisitions and	42	1	1	-	-	-	44	Acquisitions and	44	1	1	-	-	-	46	
disposals		(00)	1	(7)	(0)			disposals				. 1-		- 1-	- 1-	
Exchange	57 1.101	(23) <b>614</b>	153	(7) <b>254</b>	(2) <b>409</b>	(80)	32 <b>2.451</b>	Exchange	n/a 1.101	n/a 614	n/a 153	n/a 254	n/a 409	n/a (80)	n/a 2,451	
2018 reported Organic movement %	1,101	614	26	254	37	(,	12	2018 reported Organic movement %	1,101	5	30	254	35	( /	12	
organic movement /6	-		20			(3)	12	Organic movement 70	7			21		10	12	
Organic operating margin								Organic operating margin								
2018	46.1%	37.9%	18.6%	38.0%	29.1%	n/a	35.0%	2018	46.3%	37.6%	18.5%	37.9%	29.3%	n/a	35.2%	
2017	46.1%	37.9% 37.6%	15.7%	33.5%	23.8%	n/a n/a	33.4%	2018	46.3% 47.4%	37.6%	15.2%	37.9%	29.3%	n/a n/a	33.7%	
Margin improvement/	570	3570	/ 0	55.576	20.070	.,α	55. 770	Margin improvement/	/0	01.070	/0	JZ/0	7/0	.,α	55 70	
(decline) (bps)	(91)	34	285	445	530	n/a	152	(decline) (bps)	(112)	(1)	336	365	486	n/a	152	
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# Key categories - as calculated under new methodology

# Key categories - as calculated under old methodology

	Organic volume movement %	Organic net sales movement %	Reported net sales movement %		Organic volume movement %	Organic net sales movement %	Reported net sales movement %
Spirits	4	7	5	Spirits	4	7	5
Scotch	4	7	6	Scotch	4	7	6
Vodka	2	2	2	Vodka	2	3	2
US whiskey	2	4	6	US whiskey	2	4	6
Canadian whisky	5	5	6	Canadian whisky	5	5	6
Rum	(4)	(4)	(5)	Rum	(4)	(3)	(5)
Indian-Made Foreign Liquor (IMFL) whisky	9	11	2	Indian-Made Foreign Liquor (IMFL) whisky	9	11	2
Liqueurs	-	2	2	Liqueurs	-	3	2
Gin	25	29	29	Gin	25	28	29
Tequila	18	29	36	Tequila	18	29	36
Beer	2	4	5	Beer	2	4	5
Ready to drink	9	16	15	Ready to drink	9	16	15



Organic movement calculations for the year ended 30 June 2018 under both the new and old methodologies were as follows:

### Year ended 30 June 2018

	As calculated under new methodology								As calculated under old methodology						
	North America £ million	Europe and Turkey £ million	Africa £ million	Latin America and Caribbean £ million	Asia Pacific £ million	Corporate £ million	Total £ million		North America £ million	Europe and Turkey £ million	Africa £ million	Latin America and Caribbean £ million	Asia Pacific £ million	Corporate £ million	Total £ million
Sales								Sales							
2017 reported	4,725		2,132	1,303	4,923	46	18,114	2017 reported	4,725	4,985	2,132	1,303	4,923	46	18,114
Exchange	8		(3)	26	14	-	39	Exchange	(261)	(113)	(130)	(61)	(160)	1	(724)
Reclassification Disposals	(8)	16 (2)	1	2	(11) (216)	-	(218)	Reclassification Disposals	(8)	16 (3)	1	2	(11) (207)	-	(210)
2017 adjusted	4,725		2,130	1,331	4,710	46	17,935	2017 adjusted	4,456	4,885	2,003	1,244	4,545	47	17,180
Organic movement	168		92	94	522	4	1,271	Organic movement	160	347	80	108	489	5	1,189
Acquisitions and	58		-	-	8	-	66	Acquisitions and	55	-	-	-	8		63
disposals								disposals							
Exchange	(280)	(152)	(139)	(73)	(198)	2	(840)	Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2018 reported	4,671	5,232	2,083	1,352	5,042		18,432	2018 reported	4,671	5,232	2,083	1,352	5,042	52	18,432
Organic movement %	4	8	4	7	11	9	7	Organic movement %	4	7	4	9	11	11	7
Net sales								Net sales							
2017 reported	4,161	2,824	1,556	1,044	2,419	46	12,050	2017 reported	4,161	2,824	1,556	1,044	2,419	46	12,050
Exchange Reclassification	8 (8)		(2)	27 2	14 (11)	-	45	Exchange Reclassification	(228)	(15) 16	(105)	(43)	(64) (11)	1	(454)
Disposals	(0)	(2)		-	(57)		(59)	Disposals	(8)	(3)		-	(55)		(58)
2017 adjusted	4,161	2,836	1,555	1,073	2,365	46	12,036	2017 adjusted	3,925	2,822	1,452	1,003	2,289	47	11,538
Organic movement	150		48	55	232	4	613	Organic movement	142	110	39	66	210	5	572
Acquisitions and	52		-	-	4	-	56	Acquisitions and	49	-	-		4	-	53
disposals	(0.47)	(00)	(440)	(50)	(00)	•	(5.40)	disposals				. 1-			
Exchange	(247) 4.116	(28) 2.932	(112) <b>1,491</b>	(59) <b>1,069</b>	(98) <b>2,503</b>	2 <b>52</b>	(542) 12,163	Exchange	n/a 4,116	n/a 2.932	n/a 1,491	n/a 1.069	n/a 2.503	n/a <b>52</b>	n/a 12,163
2018 reported								2018 reported					,		
Organic movement %	4	4	3	5	10	9	5	Organic movement %	4	4	3	7	9	11	5
Marketing								Marketing							
2017 reported	<b>642</b> 11	<b>443</b> 10	166	195	343	9	<b>1,798</b> 9	2017 reported	642	443	166	195	343	9	1,798
Exchange Reclassification	(2)		(2)	4	(13)	(1)	9	Exchange Reclassification	(21)	2	(11)	(8) 1	(5)	(1)	(44)
Disposals	(2)			-			-	Disposals	(2)		-	!			
2017 adjusted	651	454	164	200	330	8	1,807	2017 adjusted	619	446	155	188	338	8	1,754
Organic movement	42		6		70		139	Organic movement	35	28	3	8	50	(4)	120
Acquisitions and	8	-	-	-	-		8	Acquisitions and	8	-	-	-	-		8
disposals Exchange	(39)	1	(12)	(9)	(12)	(1)	(72)	disposals	n/a	n/a	n/a	n/a	n/a	n/a	-/-
2018 reported	(39) <b>662</b>		158	(9) 196	388	(1) 4	1,882	Exchange 2018 reported	n/a 662	n/a 474	n/a 158	n/a 196	n/a 388	n/a 4	n/a 1,882
	6		4	3	21	(38)	1,002		6	6	2	4	15		7
Organic movement %	6	4	4	3	21	(38)	8	Organic movement %	6	ь	2	4	15	(50)	
Operating profit before exceptional items								Operating profit before exceptional items							
2017 reported	1,899	936	218	250	487	(189)	3,601	2017 reported	1,899	936	218	250	487	(189)	3,601
Exchange	102		16	37	41	1	192	Exchange	(60)	7	(20)	10	1	6	(56)
Reclassification Acquisitions and	(4)	11	2	(1) 1	(8)	1	2	Reclassification Acquisitions and	(4)	11	2	(1)	(8) (2)	1	(1)
disposals 2017 adjusted	1,997	942	236	287	520	(187)	3,795	disposals 2017 adjusted	1,835	954	200	259	478	(182)	3,544
Organic movement	24		230	48	85		282	Organic movement	43	74	(9)	49	89	24	270
Acquisitions and	4	-		-	1	-	5	Acquisitions and	4		-	-	1		5
disposals								disposals							
Exchange	(143)	(7)	(45)	(27)	(38)	(3)	(263)	Exchange	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2018 reported	1,882	1,028	191	308	568	(158)	3,819	2018 reported	1,882	1,028	191	308	568	(158)	3,819
Organic movement %	1	10	-	17	16	17	7	Organic movement %	2	8	(5)	19	19	13	8
Organic operating margin								Organic operating margin							
2018 2017	46.9% 48.0%	35.0% 33.2%	14.7% 15.2%	29.7% 26.7%	23.3% 22.0%	n/a n/a	32.2% 31.5%	2018 2017	46.2% 46.8%	35.1% 33.8%	12.8% 13.8%	28.8% 25.8%	22.7% 20.9%	n/a n/a	31.5% 30.7%
Margin (decline)/	40.076	55.276	10.276	20.1 /6	22.076	17a	51.5%	Margin (decline)/	70.076	55.576	10.076	25.076	20.376	174	55.7 /6
improvement (bps)	(111)	175	(45)	295	131	n/a	70	improvement (bps)	(58)	126	(96)	299	181	n/a	78

# Key categories - as calculated under new methodology

# Key categories - as calculated under old methodology

	Organic volume movement %	Organic net sales movement %	Reported net sales movement %		Organic volume movement %	Organic net sales movement %	Reported net sales movement %
Spirits	3	5	2	Spirits	3	5	2
Scotch	3	2	1	Scotch	3	2	1
Vodka	1	(1)	(6)	Vodka	1	(1)	(6)
US whiskey	2	7	1	US whiskey	2	7	1
Canadian whisky	-	2	(4)	Canadian whisky	-	2	(4)
Rum	(3)	1	(4)	Rum	(3)	1	(4)
Indian-Made Foreign Liquor (IMFL) whisky	4	8	(1)	Indian-Made Foreign Liquor (IMFL) whisky	4	8	(1)
Liqueurs	6	5	4	Liqueurs	6	6	4
Gin	17	17	14	Gin	17	16	14
Tequila	35	40	56	Tequila	35	40	56
Beer	1	5	(1)	Beer	1	4	(1)
Ready to drink	2	4	-	Ready to drink	2	4	-



#### **Contacts**

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### **Editor notes**

Diageo is a global leader in beverage alcohol with an outstanding collection of brands across spirits and beer categories. These brands include Johnnie Walker, Crown Royal, J&B, Buchanan's and Windsor whiskies, Smirnoff, Cîroc and Ketel One vodkas, Captain Morgan, Baileys, Don Julio, Tanqueray and Guinness.

Diageo's products are sold in more than 180 countries around the world. The company is listed on both the London Stock Exchange (DGE) and the New York Stock Exchange (DEO). For more information about Diageo, its people, brands, and performance, visit us at <u>Diageo.com</u>. For our global resource that promotes responsible drinking through the sharing of best practice tools, information and initiatives, visit <u>DRINKiQ.com</u>.

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